

LGA Executive

Agenda

Thursday, 15 September 2016
2.15 pm

Westminster Suite, 8th Floor, Local
Government House, Smith Square, London,
SW1P 3HZ

To: Members of the LGA Executive
cc: Named officers for briefing purposes

www.local.gov.uk

This meeting is



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Please don't forget to sign out at reception and return your badge when you depart.

LGA Executive
15 September 2016

There will be a meeting of the LGA Executive at: **2.15 pm on Thursday, 15 September 2016 in Westminster Suite, 8th Floor, Local Government House, Smith Square, London, SW1P 3HZ.**

Attendance Sheet

Please ensure that you sign the attendance register, which will be available in the meeting room. It is the only record of your presence at the meeting.

Apologies

Please notify your political group office (see contact telephone numbers below) if you are unable to attend this meeting, so that a substitute can be arranged and catering numbers adjusted, if necessary.

Conservative:	Group Office: 020 7664 3223	email: lgaconservatives@local.gov.uk
Labour:	Group Office: 020 7664 3334	email: Labour.GroupLGA@local.gov.uk
Independent:	Group Office: 020 7664 3224	email: independent.group@local.gov.uk
Liberal Democrat:	Group Office: 020 7664 3235	email: libdem@local.gov.uk

Location

A map showing the location of Local Government House is printed on the back cover.

LGA Contact

Paul Goodchild
paul.goodchild@local.gov.uk / 020 7664 3005

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The twitter hashtag for this meeting is #lgaexec.

LGA Executive Membership 2016/2017

Councillor and Role	Authority / Representing
Conservative (10)	
Lord Porter of Spalding (Chairman)	South Holland District Council
Cllr David Hodge (Vice Chairman)	Surrey County Council
Cllr David Simmonds (Deputy Chairman)	Hillingdon London Borough Council
Cllr Philippa Roe (Deputy Chairman)	Westminster City Council
Cllr Peter Fleming OBE (Deputy Chairman)	Sevenoaks District Council
Cllr Sean Anstee (Deputy Chairman)	Trafford Metropolitan Borough Council
Cllr Mark Hawthorne MBE (Board Chairman)	Gloucestershire County Council
Cllr Izzi Seccombe (Board Chairman)	Warwickshire County Council
Cllr Martin Tett (Board Chairman)	Buckinghamshire County Council
Cllr William Nunn (Board Chairman)	Breckland Council
Labour (10)	
Cllr Nick Forbes (Senior Vice-Chair)	Newcastle upon Tyne City Council
Cllr Sharon Taylor OBE (Deputy Chair)	Stevenage Borough Council
Mayor Sir Steve Bullock (Deputy Chair)	Lewisham London Borough Council
Cllr Anne Western CBE (Deputy Chair)	Derbyshire County Council
Cllr Sue Murphy CBE (Deputy Chair)	Manchester City Council
Cllr Peter Box CBE (Deputy Chair)	Wakefield Metropolitan District Council
Cllr Claire Kober OBE (Board Chair) ¹	London Borough of Haringey
Sir Richard Leese CBE (Board Chair)	Manchester City Council
Cllr Simon Blackburn (Board Chair)	Blackpool Council
Cllr Richard Watts (Board Chair)	London Borough of Islington
Independent (4)	
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Cllr Bob Dutton OBE (Balancing Member)	Wrexham County Borough Council
Liberal Democrat (3)	
Cllr Gerald Vernon-Jackson CBE (Vice-Chair)	Portsmouth City Council

¹ Eligible for two votes by virtue of her two roles (Board Chair and representative of London Councils).

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Cllr Chris White (Balancing Member)	Hertfordshire County Council
Substitutes	
Cllr Jeremy Hilton	Gloucestershire County Council
Cllr Ruth Dombey	Sutton London Borough Council
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Cllr Nicolas Heslop	CON South East England Councils (SEEC)
Cllr John Hart	CON South West Councils
Cllr Stephen Parnaby OBE	CON Yorkshire and Humber
Cllr Nicholas Rushton	CON East Midlands Councils
Cllr Roger Lawrence	LAB West Midlands LGA
Cllr Paul Watson	LAB North East
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Cllr Paul Carter CBE	CON County Councils Network
Cllr Neil Clarke MBE	CON District Councils Network
Alderman Sir David Wootton	IND Local Partnerships

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Agenda

LGA Executive

Thursday 15 September 2016

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Westminster Suite, 8th Floor, Local Government House, Smith Square, London, SW1P 3HZ

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Date of Next Meeting: Thursday, 20 October 2016, 2.15 pm, Westminster Suite, 8th Floor, Local Government House, Smith Square, London, SW1P 3HZ



Update on NHS and Local Government Joint Working

Purpose

For discussion and direction.

Summary

This paper outlines progress by health and care systems to implement sustainability and transformation plans (STPs), setting out the implications for local government including existing and emerging opportunities and challenges of increased joint working between local government and the NHS. It also consider how the programme's policy framework aligns with the LGA's work to support the acceleration of integration of health and care.

Recommendations

Members are asked to:

- 1) Note the actions taken so far by the LGA in representing the views of councils in relation to STP and integration developments.
- 2) Comment on the key priorities to underpin joint working with the NHS and others on the future of integration and STPs.

Actions

LGA officers to proceed as directed.

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Update on NHS and Local Government Joint Working

Background

1. The Executive received a report on NHS policy developments on 3 March. This outlined the introduction of sustainability and transformation plans (STPs) and the implications for local government. The report also summarised LGA policy on integration, national developments to accelerate the integration of health and care, and the opportunities and challenges of increased joint working between local government and the NHS.
2. Based on the strong and clear steer given at that meeting, LGA has made some significant progress in bringing local government much more closely into the STP process.

Sustainability and transformation plans

3. Since March, the establishment of 44 STPs has continued apace, with each required to draft proposals to transform local health and care services and bridge the three gaps of health and wellbeing, care and quality, and finance. Local government including health and wellbeing boards have been involved throughout, a requirement pushed by the LGA. These draft plans were submitted on 30 June. The NHS leadership, led by Simon Stevens, met the leaders of each 'footprint' during July to discuss these early proposals and next steps for each area.
4. Each are is required to submit a revised plan on 21 October, including details of the financial workings and delivery plans underpinning their overarching proposals. Individual NHS organisations within each footprint are also required to submit in November two-year operational plans which are aligned to their STP's objectives, with contracts for the period due to be signed by Christmas.
5. The LGA is working at a number of levels to support local government and its health partners, especially seeking to influence how the health service interacts with local government.
6. Recent letters from the LGA Chairman to welcome the new ministerial teams at the Departments of Health, and Communities and Local Government following the reshuffle have highlighted health and social care issues, including the need to align the policy frameworks for integration and STPs, and with the ongoing work of the LGA to develop improvement tools to support integration. They emphasise the need to develop a new strategic approach to investment in preventative services to ensure the NHS is strong and sustainable, and to enable a shift from acute to preventative services, refocusing services around individuals, and redrawing the boundaries between economic policy and social reform.
7. The chair of the Community Wellbeing Board, Cllr Izzi Seccombe, has also written to ministers and NHS leadership, as well as holding meetings with key leaders, including Professor Sir Malcolm Grant, NHS England Board chair.
8. Mark Lloyd continues to represent local government views at NHS leadership meetings including the challenge sessions with STP leaders in July. LGA officers also represent and champion the views of the sector in national conversations to develop the process, guidance and support programmes. Regionally, the LGA's CEO regional leads participate

in oversight arrangements, while Principal Advisers and Care and Health Improvement Advisers provide direct support to local authorities.

9. The LGA has also established a network of council CEOs involved in STPs, as a fora in which to share experiences and ideas, raise issues and influence national developments. It is also working with sector partners to explore supporting STP leads in a similar way.
10. In these fora and others, the LGA has consistently pressed for local communities and councils to be at the heart of STPs, with implementation underpinned by local political leadership and a shared understanding across health and care leaders of the quality, performance and financial pressures. This also must include an open conversation with the public about the challenges facing health and care services, and for the active involvement of health and wellbeing boards. We have made some progress but members' steers would be welcome on the key priorities we need to continue to press (see Issues below).

Integration by 2020

11. In last year's spending review, the government committed all local systems to integrate health and care by 2020, and to prepare integration plans by March 2017. This commitment secures a long-held policy ambition of the LGA, and we continue to work to influence the development of the underpinning policy framework. It is intended that local areas can develop locally appropriate integration models which could include integrating commissioning functions beyond the current scope of the Better Care Fund, pursuing greater devolution of health functions or developing integrated care organisations.
12. STPs, as umbrella place-based partnerships, provide a framework to pursue these ambitions, and many draft plans include proposals for the greater integration of health and care services. It is important to ensure alignment of these inter-related programmes and policy frameworks, ensuring that their objectives do not conflict or undermine overarching goals to improve the health and wellbeing of citizens, their experience of care and the sustainability of the system.
13. The policy framework for integration to enable areas to prepare integration plans has not yet been published. The LGA has repeatedly called for it to be published as soon as possible so that all areas have sufficient clarity on what is expected to be included in local plans.
14. The Better Care Fund, which gives central direction to the minimum level of resources required for local integration, has continued through 2016/17, with the protection of adult social care maintained from the previous year. Discussions are beginning to shape the fund for beyond March 2017, including how areas might "graduate" – freedom from national mandation, assurance and oversight – from the fund toward full integration.
15. The LGA with sector partners, NHS Confederation, NHS Clinical Commissioners and ADASS, published in June a joint vision for a fully integrated health and care system. Entitled [Stepping Up To The Place](#), this set out the essential characteristics of an integrated system to bring improved health and wellbeing for local populations, covering the development of shared commitments, shared leadership and accountability, and shared systems.

16. This vision is supported by a [self-assessment tool prototype](#), which the LGA developed and launched with partners in July. It is currently being piloted in eight areas and after evaluation will be available to all areas as part of the Care and Health Improvement support offer from October. The tool supports local health and care leaders to assess their capacity and capability to lead integration and the transformation of their local system.
17. During the development of the vision and tool, we have worked with the Departments of Health, and Communities and Local Government, and NHS England to ensure alignment across policy frameworks. The LGA is now working with the departments and others to ensure that forthcoming policy guidance on 2017 integration plans is closely aligned to the LGA's ongoing support work with local system leaders on the commitment, leadership and local capacity for integration.

Issues

18. The experience of local councils in contributing to their local STP has been mixed, although three key issues are consistently raised by members. These include the importance of ensuring that:
 - 18.1. The pressures across the whole system are understood, including those in social care and public health;
 - 18.2. Local political leadership and the democratic process are harnessed to support the development and implementation of STPs and any local change proposals; and
 - 18.3. Communities and their needs are at the heart of STPs, ensuring they remain focused on improving the health and wellbeing of local populations.

Supporting whole-system change

19. The LGA has been very supportive of the goals behind STPs. We have been keen to engage in the process as equal partners, and sees the plans as a significant step in reshaping local health and care services for the benefit of local communities, keeping people out of hospital and improving the quality and experience of care.
20. Local government colleagues and the LGA, nonetheless, consistently point out that STPs must recognise the significant pressures on social care alongside those on the NHS, because it is well understood that the challenges facing the NHS cannot be alleviated without ensuring that social care is adequately funded, and that STPs cannot be effective if they do not recognise whole-system pressures. We, with the support of NHS leaders, continue also to call on government to address these shortfalls. We consistently highlight also that the STPs need to ensure adequate investment in community and preventative services to transform the quality and experience of care, rather than simply focusing on the reconfiguration of acute services.
21. Local government has an exceptional track record in innovation, of working with their communities, public sector partners and business, to find solutions, including new revenue sources, which meet our citizens' needs and aspirations with fewer resources. Councils and the LGA continue to work with NHS partners to explore alternative channels to bring investment into the system, including use of One Public Estate to maximise the benefit derived from the public estate.

22. The LGA recognises that STPs, if done well, should be a significant tool to support integration of health and care systems. They, however, are not the end point of integration and the LGA continues to press for STPs to ensure that the transformation of services are built around the needs of individuals, taking a preventative approach to maximise health and wellbeing.

Political leadership and accountability

23. For STPs to be effective, councillors and communities must be at the heart of the planning process. Further, health and wellbeing boards, as the only place where local political, clinical and professional leaders come together, can be pivotal in driving change, if they are involved fully in the process.
24. Councils and the LGA recognise the scale of the challenge that most STPs are facing, and consistently argue that councils and their councillors can help STP partners engage communities, but only if they have an opportunity to discuss and contribute to change proposals. Councillors cannot be expected to support plans for major service changes if they have not been involved in their development. It is vital that time is invested in engaging councillors in the development stage of STPs, to ensure that communities' wishes are understood, and to minimise the likelihood of challenge or delay to proposals.
25. The LGA advocates that councils, as leaders of their communities, are best placed to advise STP partners on how best to engage councillors. At a minimum, it is expected that each footprint evidence in its October submission that it has held meaningful strategic conversations with local politicians. This could involve formal channels of the health and wellbeing board, the health overview and scrutiny committee, or council cabinet and/or informal or specially convened arrangements to address the needs of the footprint, based on the advice of councils. The LGA also continues to highlight the importance of ensuring that STP partners consider how health overview and scrutiny committees are supported to discharge their statutory oversight responsibilities.

Community engagement

26. Engagement with councillors is not a substitute for community engagement. The LGA continues to call for local and national health and care leaders to have an open and honest conversation with the public on the challenges facing local services and the changes that need to be secured to improve health and wellbeing, people's experience of care and system sustainability. This cannot amount only to consultation on pre-determined solutions.
27. We have urged that councils, with their strong links with and deeper reach into their communities, are best placed to lead these conversations. The LGA, alongside councils, has also called for all STPs to be shared with the public in some form. As a minimum this must include publishing a summary of the plan. The LGA also urges that all STPs, with the support of councils as partners, develop ongoing engagement strategies about the future of health and care services, and to show clearly how proposed changes will lead to better health and wellbeing outcomes, better services and better use of public resources.

Next steps

28. Members are asked to:

- 28.1. Note the actions taken so far by the LGA in representing the views of councils in relation to STP and integration developments; and
- 28.2. Comment on the key priorities to underpin joint working with the NHS and others on the future of integration and STPs.

Financial Implications

29. None.



Local Government Business Rates Retention

Purpose

For discussion and approval.

Summary

This report seeks comments on, and approval, of the LGA's responses to two Department for Communities and Local Government (DCLG) documents: the consultation on 'Self Sufficient Local Government: 100% Business Rates Retention'; and the 'Fair Funding Review: Call for Evidence on Needs and Redistribution'. Both responses have been developed based on discussions with local government and reflect the views of the LGA's Task and Finish Group, and will be discussed by the LGA Leadership Board on 14 September. It also provides an update on the joint working between the LGA and the DCLG on business rates retention proposals.

Recommendation

That the LGA Executive comment on, and agree, the LGA's draft responses (which will follow on a supplemental agenda) to the DCLG's consultation document and call for evidence.

Action

LGA Officers to proceed as directed.

Contact officer:

Nicola Morton

Position:

Head of Programmes: Local Government Finance

Phone no:

020 7664 3197

Email:

nicola.morton@local.gov.uk

Local Government Business Rates Retention

Background to the consultation

1. As reported at the last LGA Executive, on 5 July 2016 the Department for Communities and Local Government (DCLG) published an initial consultation on proposals for increased retention of business rates by local government. At the same time the DCLG also published a call for evidence on needs and redistribution. The consultation period for both of these papers lasts twelve weeks and the deadline for responses is 26 September 2016.
2. The consultation on business rates retention is likely to be the first in a series of consultations on the reforms and seeks views on some of the main issues that will need to be resolved including: responsibilities to be funded through business rates retention; system design (such as including dealing with revaluation and appeals, resets, tier splits and the safety net); local tax flexibilities; and accounting and accountability.
3. The call for evidence on needs and redistribution follows on from the Government's announcement in early 2016 that it would undertake a fair funding review. The review will help shape the needs assessment formula that will be used at the start of the further retention system. As a first step, the call for evidence sets out the key questions that will need to be addressed as part of this review such as: how to measure relative need; how to take council tax into account; the geography for needs assessment; and transition to the new formulae.
4. The LGA published an on-the-day briefing, on 5 July, summarising the content of the consultation, and call for evidence, and providing early LGA views on some of the proposals and considerations.

Developing the consultation responses

5. The responses to the consultation paper and call for evidence have been developed based on previous discussions in:
 - 5.1. LGA Leadership Board;
 - 5.2. LGA Executive;
 - 5.3. the LGA's Task and Finish Group on Business Rates Retention;
 - 5.4. Resources Board;
 - 5.5. A Resources Board Forum for elected finance and resources portfolio holders;
 - 5.6. Joint DCLG and LGA regional events on the consultation and call for evidence during August and September 2016;
 - 5.7. Engagement with local authorities through the joint DCLG / LGA Steering and Working Groups;

- 5.8. Attending meetings of groups of Members, Chief Executives, Treasurers around the country; and
- 5.9. Feedback through the Business Rates email.
6. Having already provided comments on the key lines the LGA should take in response to the two DCLG documents, the LGA Task and Finish Group on Business Rates Retention is meeting on 8 September to discuss a fuller response. The responses will reflect the views of the Task and Finish Group expressed during that meeting. Due to the timing of the meetings, the two draft responses will be sent to the LGA Executive through a supplemental agenda.

Progress on joint working

7. Joint working between the LGA and DCLG on the development of the detailed aspects of the policy has continued since the publication of the consultation. The officer Steering and Working Groups have continued to meet over the summer. In addition, the LGA hosted a deep dive session on devolving responsibilities related to economic growth, and organised an away day for all local authority members of the Steering and Working Groups to discuss cross sector positions on key aspects of the reforms.
8. The LGA has also organised six DCLG / LGA regional events around the country to discuss the consultation proposals and gather feedback on the proposals as part of the consultation process. These have taken place over August and September with the last event scheduled for 9 September. Over 250 delegates will have attended these regional events.

Recommendations and next steps

9. Members of the LGA Executive are asked to note this update and comment on the draft consultation responses. Both responses will be considered by LGA Leadership Board on 14 September and the discussions at both meetings will be reflected in the final responses to be submitted to DCLG by 26 September 2016.

Financial Implications

10. None.

Membership, Terms of Reference and Appointments to the LGA's Governance Structures for 2016/2017

Purpose of report

For information.

Summary

The LGA Executive is asked to note its Membership and Terms of Reference for 2016/17.

The Executive's Membership (**Appendix A**) and Terms of Reference (**Appendix B**) are attached to this report for noting.

For information, a list of appointments to the LGA's Boards for 2016/17 is set out at **Appendix C**.

Recommendations

That the LGA Executive notes: (a) its Membership for 2016/2017; (b) its Terms of Reference; and (c) the appointments to the LGA's governance structures for 2016/2017.

Action

No further action necessary.

Contact officer: Paul Goodchild
Position: Assistant Member Services Manager
Phone no: 020 7664 3005
E-mail: paul.goodchild@local.gov.uk

LGA Executive Membership 2016/2017

Councillor and Role	Authority / Representing
Conservative (10)	
Lord Porter of Spalding (Chairman)	South Holland District Council
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LGA Executive

15 September 2016

LGA Executive: Terms of Reference

Provides strategic direction to the work of the Local Government Association and a mechanism to listen and influence national government legislation and public opinion. It supports councils and councillors to serve their communities in the best ways possible and is responsible for:

1. Ensuring that the LGA is focused on serving councils and councillors across England and Wales.
2. Maintaining strong links with the sector, including through the sub-national groupings of councils, to ensure LGA priorities are based on the views of members and member councils.
3. Agreeing the LGA's vision and priorities through the LGA business plan, taking advice from the LGA Leadership Board.
4. Determining LGA policy for cross-cutting policy issues, including the localism agenda.
5. Holding the Boards to account and providing a steer on complex policy issues.
6. Setting the annual LGA budget and subscriptions, taking advice from the Leadership Board.
7. Appointing members to relevant European and International Bodies in accordance with the LGA's Political Conventions.
8. Co-ordinating growth and transport policy on the advice of City Regions, People & Places and Environment, Economy, Housing & Transport Boards.
9. Determining finance and workforce policy on the advice of the Resources Board.
10. Maintaining corporate oversight of equalities issues across the LGA.

The Executive can allocate responsibility to one or more of its members for particular areas within its remit and/or establish member task groups.

It can invite Chairs of Special Interest Groups (SIGs) to attend meetings.

Quorum

One third of the members, provided that representatives of at least 2 political groups represented on the body are present.

Political Composition

Conservative group:	15 members
Labour group:	15 members
Independent group:	4 members

Liberal Democrat group: 3 members

Substitute members from each political group may also be appointed.

Frequency per year

Seven meetings to be held per year.

Reporting Accountabilities

The LGA Executive provides strategic direction to the work of the LGA, having regard to any advice from the Leadership Board.

1 September 2016

Appointments to Governance Structures

Children & Young People Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr Roy Perry (Vice-Chairman)	Hampshire County Council
Cllr Gareth Barnard	Bracknell Forest Borough Council
Cllr Liz Hacket Pain	Monmouthshire County Council
Cllr Ian Hudspeth	Oxfordshire County Council
Cllr Dick Madden	Essex County Council
Cllr Ian Parry	Staffordshire County Council
Cllr Janet Walton	Borough of Poole
Substitutes	
Cllr Matt Bennett	Birmingham City Council
Cllr Ryan Brent	Portsmouth City Council
Cllr Peter Oakford	Kent County Council
Labour (7)	
Cllr Richard Watts (Chair)	Islington Council
Cllr John Kent	Thurrock Council
Cllr Bob Cook	Stockton-on-Tees Borough Council
Cllr Anne Burns	Cumbria County Council
Cllr Anntoinette Bramble	Hackney London Borough Council
Cllr David Mellen	Nottingham City Council
Cllr Roz Gladden	Liverpool City Council
Substitutes	
Cllr Megan Swift	Calderdale Metropolitan Borough Council
Cllr Dora Dixon-Fyle MBE	Southwark Council
Cllr Rachel Harris	Dudley Metropolitan Borough Council
Independent (2)	
Cllr Gillian Ford (Deputy Chair)	Havering London Borough Council
Cllr Paul Cullen	Richmondshire District Council
Substitutes	
Cllr Helen Grant	Richmondshire District Council
Cllr Lorne Corke	Sedgemoor District Council
Cllr Rebecca Novell	Lancaster City Council
Liberal Democrat (2)	
Cllr Liz Green (Deputy Chair)	Kingston upon Thames Royal Borough Council
Cllr Christopher Coleman	Cheltenham Borough Council
Substitutes	
Cllr Jon Hubbard	Wiltshire Council

City Regions Board – Membership 2016/17

Councillor	Authority
Conservative (5)	
Cllr Robert Light (Vice Chairman)	Kirklees Metropolitan Council
Cllr Robert Alden	Birmingham City Council
Cllr Sean Anstee	Trafford Metropolitan Borough Council
Cllr John Beesley	Bournemouth Borough Council
Cllr Donna Jones JP	Portsmouth City Council
Substitutes	
Cllr Abi Brown	Stoke-on-Trent City Council
Cllr Tim Warren	Bath & North East Somerset Council
Labour (14)	
Sir Richard Leese CBE (Chair)	Manchester City Council
Cllr Julie Dore (Vice-Chair)	Sheffield City Council
Cllr Samantha Dixon	Cheshire West and Chester Council
Cllr Martin Gannon	Gateshead Council
Cllr Helen Holland	Bristol City Council
Cllr Jean Stretton	Oldham Metropolitan Borough Council
Mayor Joe Anderson OBE	Liverpool City Council
Cllr Jon Collins	Nottingham City Council
Cllr Peter John OBE	Southwark Council
Cllr Timothy Swift	Calderdale Metropolitan Borough Council
Cllr Simon Letts	Southampton City Council
Cllr Susan Hinchcliffe	Bradford Metropolitan District Council
Cllr Warren Morgan	Brighton & Hove City Council
Cllr Sue Jeffrey	Redcar & Cleveland Borough Council
Substitutes	
Mayor Sir Steve Bullock	Lewisham London Borough Council
Cllr James Lewis	Leeds City Council
Cllr Michael Mordey	Sunderland City Council
Independent (1)	
Cllr Liz Hazell (Deputy Chair)	Walsall Metropolitan Borough Council
Substitutes	
Cllr Graham Whitham	Sutton London Borough Council
Cllr Phelim MacCafferty	Brighton and Hove City Council
Alderman Sir David Wootton	City of London Corporation
Cllr Adrian Naylor	Bradford Metropolitan Borough Council
Liberal Democrat (2)	
Cllr Abigail Bell (Deputy Chair)	Hull City Council
Cllr Iain Roberts	Stockport Metropolitan Borough Council
Substitutes	
Cllr Tim Bick	Cambridge City Council

Community Wellbeing Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr Izzi Seccombe (Chairman)	Warwickshire County Council
Cllr David Coppinger	Windsor & Maidenhead Royal Borough
Cllr Graham Gibbens	Kent County Council
Cllr Keith Glazier	East Sussex County Council
Cllr Liz Mallinson	Cumbria County Council
Cllr Vic Pritchard	Bath & North East Somerset Council
Cllr Ernest White	Leicestershire County Council
Substitutes	
Cllr Linda Chilton	Derbyshire County Council
Cllr Judith Wallace	North Tyneside Council
Cllr Sue Woolley	Lincolnshire County Council
Labour (7)	
Cllr Linda Thomas (Vice-Chair)	Bolton Council
Cllr Jonathan McShane	Hackney London Borough Council
Cllr Lynn Travis	Tameside Metropolitan Borough Council
Cllr Carole Burdis	North Tyneside Council
Cllr Phil Bale	Cardiff Council
Cllr Jackie Meldrum	Lambeth London Borough Council
Cllr Rachel Eden	Reading Borough Council
Substitutes	
Cllr Maureen Cummings	Wakefield Metropolitan District Council
Cllr Azhar Ali	Lancashire County Council
Cllr Robin Moss	Bath & North East Somerset Council
Independent (2)	
Mayor Kate Allsop (Deputy Chair)	Mansfield District Council
Cllr Mark Ereira-Guyer	Suffolk County Council
Substitutes	
Cllr Helen Grant	North Yorkshire County Council
Cllr James Moyies	Southend-on-Sea Borough Council
Liberal Democrat (2)	
Cllr Richard Kemp CBE (Deputy Chair)	Liverpool City Council
Cllr Doreen Huddart	Newcastle upon Tyne City Council
Substitutes	
Cllr Lucy Nethsingha	Cambridgeshire County Council

Culture, Tourism & Sport Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr Paul Bettison OBE (Deputy Chairman)	Bracknell Forest Borough Council
Cllr Geraldine Carter	Calderdale Metropolitan Borough Council
Cllr Tom Fitzpatrick	North Norfolk District Council
Cllr Peter Golds CBE	Tower Hamlets Council
Cllr Barry Lewis	Derbyshire County Council
Cllr Colin Organ	Gloucester City Council
Cllr Greg Smith	Hammersmith and Fulham London Borough Council
Substitutes	
Cllr Marius Gilmore	Windsor & Maidenhead Royal Borough
Cllr Tom Killen	Mendip District Council
Cllr Richard Morris	Wychavon District Council
Labour (7)	
Cllr Simon Henig CBE (Vice-Chair)	Durham County Council
Cllr Terry O'Neill	Warrington Council
Cllr Sonja Crisp	City of York Council
Cllr Faye Abbott	Coventry City Council
Cllr Muhammed Butt	Brent Council
Cllr Alice Perry	Islington Council
Cllr Richard Henry	Stevenage Borough Council
Substitutes	
Cllr Peter Lamb	Crawley Borough Council
Cllr David Christie	Newham London Borough Council
Cllr Rosie Denham	Exeter City Council
Independent (2)	
Cllr Ian Stephens (Chair)	Isle of Wight Council
Cllr Geoff Knight	Lancaster City Council
Substitutes	
Cllr Bob Dutton OBE	Wrexham County Borough Council
Cllr Robert Bucke	Tendring District Council
Liberal Democrat (2)	
Cllr Mike Bell (Deputy Chair)	North Somerset Council
Cllr Stewart Golton	Leeds City Council
Substitutes	
Cllr Flick Rea MBE	Camden Council

Environment, Economy, Housing & Transport Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr Martin Tett (Chairman)	Buckinghamshire County Council
Cllr Jason Ablewhite	Huntingdonshire District Council
Cllr Simon Cooke	Bradford Metropolitan District Council
Cllr Steve Count	Cambridgeshire County Council
Cllr Stephen Parnaby OBE	East Riding of Yorkshire Council
Cllr Catherine Rankin	Tunbridge Wells Borough Council
Cllr David Westley	West Lancashire Borough Council
Substitutes	
Cllr Mark Mills-Bishop	Broxbourne Borough Council
Cllr Stephen Parker	Hart District Council
Cllr John Rest	North Norfolk District Council
Labour (7)	
Cllr Judith Blake (Vice-Chair)	Leeds City Council
Cllr Tony Newman	Croydon Council
Cllr Ed Turner	Oxford City Council
Cllr Alyson Barnes	Rossendale Borough Council
Cllr Gillian Campbell	Blackpool Council
Cllr Simon Greaves	Bassetlaw District Council
Vacancy	Labour Group
Substitutes	
Cllr Jon Clempner	Harlow District Council
Independent (2)	
Cllr Julian German (Deputy Chair)	Cornwall Council
Cllr Hugh Evans OBE	Denbighshire County Council
Substitutes	
Cllr Andrew Cooper	Kirklees Council
Cllr Mike Haines	Teignbridge District Council
Cllr Graham Whitham	Sutton London Borough Council
Cllr Anne Hawkesworth	Bradford Metropolitan District Council
Cllr Rachel Eburne	Mid Suffolk District Council
Cllr Martin Fodor	Bristol City Council
Liberal Democrat (2)	
Cllr Keith House (Deputy Chair)	Eastleigh Borough Council
Cllr Adele Morris	Southwark Council
Substitutes	
Cllr Simon Galton	Harborough District Council

Improvement & Innovation Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr William Nunn (Chairman)	Breckland Council
Cllr Peter Fleming OBE	Sevenoaks District Council
Cllr Robert Gould	Dorset County Council
Cllr Linda Robinson	Wychavon District Council
Cllr Harvey Siggs	Somerset County Council
Cllr Michael Wilcox	Lichfield District Council
Cllr Barry Wood	Cherwell District Council
Cllr Glen Sanderson JP (Observer)	Northumberland District Council
Substitutes	
Cllr David Finch	Essex County Council
Cllr Dominic Gilham	Hillingdon London Borough Council
Cllr Richard Wenham	Central Bedfordshire Council
Labour (7)	
Cllr Judi Billing MBE (Deputy Chair)	North Hertfordshire District Council
Cllr Bob Price	Oxford City Council
Cllr Phil Davies	Wirral Metropolitan Borough Council
Cllr Andy Moorhead	Knowsley Metropolitan Borough Council
Cllr Tudor Evans OBE	Plymouth City Council
Cllr Sue Woodward	Staffordshire County Council
Cllr Sue Whitaker	Norfolk County Council
Sir Stephen Houghton CBE (Observer)	Barnsley Metropolitan Borough Council
Substitutes	
Cllr Amy Cross	Blackpool Council
Cllr Nicole Meardon	Cheshire West and Chester Council
Cllr Colin Glover	Carlisle City Council
Independent (2)	
Cllr Ron Woodley (Deputy Chair)	Southend-on-Sea Borough Council
Cllr Bob Jennings	Epping Forest District Council
Cllr Mike Haines (Observer)	Teignbridge District Council
Substitutes	
Cllr Andrew Stringer	Mid Suffolk District Council
Liberal Democrat (2)	
Mayor Dave Hodgson MBE (Vice-Chair)	Bedford Borough Council
Cllr Cherry Beath	Bath & North East Somerset Council
Cllr Howard Sykes MBE (Observer)	Oldham Metropolitan Borough Council
Substitutes	
Cllr David Neighbour	Hart District Council

People & Places Board – Membership 2016/17

Councillor	Authority
Conservative (12)	
Cllr Mark Hawthorne MBE (Chairman)	Gloucestershire County Council
Cllr Gillian Brown (Vice Chairman)	Arun District Council
Cllr Philip Atkins OBE	Staffordshire County Council
Cllr Derek Bastiman	Scarborough Borough Council
Cllr Roger Blaney	Newark & Sherwood District Council
Cllr Paul Carter CBE	Kent County Council
Cllr Chris Hayward	Hertfordshire County Council
Cllr Daniel Humphreys	Worthing Borough Council
Cllr Kenneth Meeson	Solihull Metropolitan Borough Council
Cllr John Osman	Somerset County Council
Cllr Blake Pain	Harborough District Council
Cllr Ken Turner	Pendle Borough Council
Substitutes	
Cllr Philip Ham	Mendip District Council
Cllr Robin Howe	Huntingdonshire District Council
Cllr Chris Saint	Stratford-on-Avon District Council
Labour (4)	
Cllr Michael Payne (Deputy Chair)	Gedling Borough Council
Cllr Vince Maple	Medway Council
Cllr Jennifer Mein	Lancashire County Council
Cllr Caitlin Bisknell	Derbyshire County Council
Substitutes	
Cllr Leigh Redman	Somerset County Council
Cllr Frank Radcliffe	North Hertfordshire District Council
Independent (3)	
Cllr John Pollard (Deputy Chair)	Cornwall Council
Cllr Chris Townsend	Surrey County Council
Cllr Amanda Martin	Council of the Isles of Scilly
Substitutes	
Cllr Helen Grant	North Yorkshire County Council
Liberal Democrat (3)	
Cllr Heather Kidd (Deputy Chair)	Shropshire Council
Cllr Stan Collins	South Lakeland District Council
Cllr Sarah Osborne	Lewes District Council
Substitutes	
Cllr David Bill MBE	Leicestershire County Council

Resources Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr John Fuller (Vice Chairman)	South Norfolk District Council
Cllr Nigel Ashton	North Somerset Council
Cllr James Jamieson	Central Bedfordshire Council
Cllr Mary Malin	Kettering Borough Council
Cllr Barry Macleod-Cullinane	Harrow Council
Cllr Roger Phillips	Herefordshire Council
Cllr David Renard	Swindon Borough Council
Substitutes	
Cllr Lynne Duffy	Wychavon District Council
Cllr Andrew Leadbetter	Exeter City Council
Cllr Judith Oliver	North Norfolk District Council
Labour (7)	
Cllr Claire Kober OBE (Chair)	Haringey Council
Cllr Rishi Shori	Bury Metropolitan Borough Council
Cllr Aaron Shotton	Flintshire County Council
Cllr Sian Timoney	Luton Borough Council
Cllr Tom Beattie	Corby Borough Council
Cllr Sarah Hayward	Camden Council
Cllr Peter Marland	Milton Keynes Council
Substitutes	
Cllr Norman Keats	Knowsley Metropolitan Borough Council
Cllr Abdul Jabbar	Oldham Metropolitan Borough Council
Cllr Christopher Massey	Redcar & Cleveland Borough Council
Independent (2)	
Cllr Clarence Barrett (Deputy Chair)	Havering London Borough Council
Cllr Linda Van den Hende	Havering London Borough Council
Substitutes	
Cllr Bob Dutton OBE	Wrexham County Borough Council
Cllr Alan Walters	Rutland County Council
Cllr Mike Eathorne-Gibbons	Cornwall Council
Liberal Democrat (2)	
Cllr Claire Hudson (Deputy Chair)	Mendip District Council
Cllr Simon Shaw	Sefton Metropolitan Borough Council
Substitutes	
Cllr David Brown	Borough of Poole

Safer & Stronger Communities Board – Membership 2016/17

Councillor	Authority
Conservative (7)	
Cllr Morris Bright (Vice Chairman)	Hertsmere Borough Council
Cllr Jo Beavis	Braintree District Council
Cllr Bill Bentley	East Sussex County Council
Cllr Ian Gillies	City of York Council
Cllr Keith McLean	Milton Keynes Council
Cllr Chris Pillai	Calderdale Metropolitan Borough Council
Cllr Nick Worth	South Holland District Council
Substitutes	
Cllr Peter Britcliffe	Hyndburn Borough Council
Cllr Tim Oliver	Elmbridge Borough Council
Cllr Barrie Patman	Wokingham Borough Council
Labour (7)	
Cllr Simon Blackburn (Chair)	Blackpool Council
Cllr Kate Haigh	Gloucester City Council
Cllr Alan Rhodes	Nottinghamshire County Council
Cllr Jim Beall	Stockton-on-Tees Borough Council
Cllr James Dawson	Erewash Borough Council
Cllr Janet Daby	Lewisham London Borough Council
Cllr Joy Allen	Durham County Council
Substitutes	
Cllr Richard Chattaway	Warwickshire County Council
Cllr Sarah Russell	Derby City Council
Cllr Erin Hill	Kirklees Metropolitan Council
Independent (2)	
Cllr Clive Woodbridge (Deputy Chair)	Epsom and Ewell Borough Council
Cllr Goronwy Edwards	Conwy County Borough Council
Substitutes	
Cllr Helen Powell	Lincolnshire County Council
Cllr Peter Southgate	London Borough of Merton
Liberal Democrat (2)	
Cllr Lisa Brett (Deputy Chair)	Bath & North East Somerset Council
Cllr Anita Lower	Newcastle upon Tyne City Council
Substitutes	
Cllr Christopher Coleman	Cheltenham Borough Council

Note of last LGA Executive meeting

Title:	LGA Executive
Date:	Thursday 21 July 2016
Venue:	Westminster Suite, 8th Floor, Local Government House, Smith Square, London, SW1P 3HZ

Attendance

An attendance list is attached as **Appendix A** to this note

Item	Decisions and actions	Action
1	Declarations of Interest	
	No declarations of interest were made.	
2	Local Government Business Rates Retention	
	<p>Cllr Sean Anstee introduced the report which updated on the joint working between the LGA and DCLG on the proposals for local government business rates retention, including the launch of a summer consultation.</p> <p>Cllr Anstee explained that the principles of business rates retention had been agreed between the LGA and DCLG, and the previous Secretary of State had announced the consultation at the LGA conference in Bournemouth. The LGA had formed a Task and Finish Group to consider issues around business rates retention; the Task and Finish Group would consider the response and the LGA would submit a response by the deadline on 26 September 2016.</p> <p>There followed a detailed discussion in which Members' provided a steer to inform the LGA's response to the Government consultation paper. The following points were raised:</p> <ul style="list-style-type: none">• The LGA should respond on areas where there was clear agreement amongst Councils. There was a lot of common ground between the political parties on the issue of business rates, and local government should look to add value to the system.• There was concern that additional cost pressures were not adequately funded, and it would be sensible to have a conversation with the government on that issue. There should be a formula which works out a needs assessment, which would help distribution.• Some areas and regions of the country would be more impacted upon than others, and some of the new burdens to be	

implemented by the government would have no impact and would not help to grow the economy. The LGA should strongly make the case that the formula should be fair for all areas.

- The improved Better Care Fund, which it was proposed would be funded on a ring-fenced basis, should be piloted in a variety of different council areas.
- There should be incentives in the system to ensure that both the government and councils contributed with the most effective use of resources.

Decisions

The LGA Executive:

- i. **noted** the report; and
- ii. **agreed** their comments would inform the LGA's response to the Government's Consultation on Business Rates Retention.

3 Annual Review of the Year - LGA Boards/Portfolios

The LGA Chairman moved the report which included the 2015/16 annual reports of each LGA Board/Portfolio. The reports outlined the work each Board/Portfolio had overseen during the previous meeting cycle and outlined key achievements.

The report was agreed without comment.

Decision

The LGA Executive **noted** the Boards'/Portfolios' achievements and reflections on the 2015/16 meeting year.

4 Note of the last Leadership Board meeting - Tabled

Decision

The LGA Executive **noted** the minutes of the leadership Board held on 20 July 2016.

5 Note of last LGA Executive meeting

Decision

The LGA Executive **agreed** the minutes of the meeting held on 9 June 2016.

6 Priority work in the LGA over the coming months

Mark Lloyd, Chief Executive, introduced the report which suggested some priority areas of focus for the LGA and local government within the context of the recent EU Referendum result and appointment of the new Prime Minister and Cabinet. Members' views were sought to help inform future LGA priorities.

There followed a detailed discussion in which Members' provided a steer to inform the LGA's work programme and draft LGA Autumn Statement submission. Further consideration of the Autumn Statement submission would be held at the next meeting of the Executive on 15 September 2016. During the discussion the following points were raised:

- There was concern regarding EU funding currently received by Councils, but it was hoped that the sector would receive assurances on existing resources soon.
- The LGA, on behalf of local government, would have a seat at the negotiation table for discussions on leaving the European Union. There should be a focus on double devolution from Brussels and from Whitehall.
- There would be an interim period before the start of a regional aid programme, and as part of this there should be a greater investment in infrastructure as well as in people and communities.
- The LGA should focus on community cohesion following the EU Referendum vote, and how councils could help to mend fractures in society. This was particularly important following concerning cases of anti-social behaviour across the country in recent weeks.
- The LGA should be campaigning for the importance of needs based funding of services, and local government should be part of the solution in any discussions with the government.

Decisions

The LGA Executive **agreed** that their comments inform:

- i. the development of an LGA's work programme on the implications of leaving the European Union for councils and representing England and local government in EU negotiations;
- ii. a programme of work on building relationships with the Prime Minister and relevant new Ministers; and
- iii. the LGA's submission to Government in advance of the Autumn Statement.

Actions

- Develop a work programme on the implications of Brexit for councils and representing England and local government in the Brexit negotiations.
- Develop a programme of work on building relationships with the Prime Minister and relevant new Ministers.
- Draft Autumn Statement submission for the September Executive for clearance.

Appendix A -Attendance

Lord Gary Porter (Chairman)	South Holland District Council
Cllr David Hodge (Vice Chairman)	Surrey County Council
Cllr David Simmonds CBE (Deputy Chairman)	Hillingdon London Borough Council
Cllr Peter Fleming OBE (Deputy Chairman)	Sevenoaks District Council
Cllr Sean Anstee (Deputy Chairman)	Trafford Metropolitan Borough Council
Cllr Nick Forbes (Senior Vice-Chair)	Newcastle upon Tyne City Council
Cllr Marianne Overton MBE (Vice-Chair)	Lincolnshire County Council
Cllr Gerald Vernon-Jackson CBE (Vice-Chair)	Portsmouth City Council
Cllr Mark Hawthorne MBE	Gloucestershire County Council
Cllr Izzi Seccombe	Warwickshire County Council and Community Wellbeing Board
 	Stevenage Borough Council
Cllr Sharon Taylor OBE	Lewisham London Borough Council
Mayor Sir Steve Bullock	Manchester City Council
Cllr Sue Murphy CBE	Wakefield Metropolitan District Council and Economy, Environment, Housing and Transport
Cllr Peter Box CBE	Manchester City Council and City Regions Board
Sir Richard Leese CBE	Cambridgeshire County Council
 	Wrexham County Borough Council
Cllr Peter Reeve	Watford Borough Council
Cllr Bob Dutton OBE	Hertfordshire County Council
Mayor Dorothy Thornhill MBE	South East England Councils (SEEC)
Cllr Chris White	South West Councils
Cllr Nicolas Heslop	West Midlands LGA
Cllr John Hart	Association of North East Councils
Cllr Roger Lawrence	SIGOMA
Cllr Paul Watson	Local Partnerships
Sir Stephen Houghton CBE	East of England Local Government Association (EELGA)
Alderman Sir David Wootton	
Cllr Tom Fitzpatrick	
Cllr Gillian Brown	District Councils Network
Apologies:	Westminster City Council
Cllr Philippa Roe	Hampshire County Council
Cllr Roy Perry	Derbyshire County Council
Cllr Anne Western CBE	Haringey LB and Resources Board
Cllr Claire Kober OBE	Blackpool Council
Cllr Simon Blackburn	Isle of Wight Council
Cllr Ian Stephens	Local Government Yorkshire and Humber (LGYH)
Cllr Stephen Parnaby OBE	East Midlands Councils
Cllr Martin Hill OBE	North West Regional Leaders Board
Cllr Barrie Grunewald	London Councils
Mayor Jules Pipe	Welsh Local Government Assoc. (WLGA)
Cllr Aaron Shotton	County Councils Network (CCN)
Cllr Paul Carter CBE	

Structure	DAY (2016)	DATE	Time	Venue
Councillors' Briefing Day	Thursday	15 September	11am – 2.00pm	Bevin Hall, Local Government House , Smith Square, London, SW1P 3HZ
LGA Executive	Thursday	15 September	2.15pm – 4.15pm	Westminster Suite Local Government House , Smith Square, London, SW1P 3HZ
Councillors' Forum	Thursday	20 October	12.30pm – 1.15pm	Westminster Suite Local Government House , Smith Square, London, SW1P 3HZ
LGA Executive	Thursday	20 October	1.45pm – 3.45pm	Westminster Suite Local Government House , Smith Square, London, SW1P 3HZ
LGA Executive	Thursday	8 December	1.30pm – 3.30pm	Layden House , 76-86 Turnmill Street, London, EC1M 5LG
Councillors Forum will not meet in December				
	DAY (2017)			
Councillors' Forum	Thursday	19 January	12.30pm – 1.15pm	Layden House , 76-86 Turnmill Street, London, EC1M 5LG
LGA Executive	Thursday	19 January	1.45pm – 3.45pm	Layden House , 76-86 Turnmill Street, London, EC1M 5LG

Councillors' Forum	Thursday	2 March	12.30pm – 1.15pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG
LGA Executive	Thursday	2 March	1.45pm – 3.45pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG
The LGA Executive and the Councillors' Forum will not meet in April because of the local elections in early May				
Councillors' Forum	Thursday	8 June	12.30pm – 1.15pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG
LGA Executive	Thursday	8 June	1.45pm – 3.45pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG
Councillors' Forum	Thursday	20 July	12.30pm – 1.15pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG
LGA Executive	Thursday	20 July	1.45pm – 3.45pm	Layden House, 76-86 Turnmill Street, London, EC1M 5LG

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LGA location map

Local Government Association

Local Government House
 Smith Square
 London SW1P 3HZ

Tel: 020 7664 3131
 Fax: 020 7664 3030
 Email: info@local.gov.uk
 Website: www.local.gov.uk

Public transport

Local Government House is well served by public transport. The nearest mainline stations are: Victoria and Waterloo: the local underground stations are

St James's Park (Circle and District Lines), **Westminster** (Circle, District and Jubilee Lines), and **Pimlico** (Victoria Line) - all about 10 minutes walk away.

Buses 3 and 87 travel along Millbank, and the 507 between Victoria and Waterloo stops in Horseferry Road close to Dean Bradley Street.

Bus routes – Horseferry Road

- 507** Waterloo - Victoria
- C10** Canada Water - Pimlico - Victoria
- 88** Camden Town - Whitehall - Westminster - Pimlico - Clapham Common

Bus routes – Millbank

- 87** Wandsworth - Aldwych
- 3** Crystal Palace - Brixton - Oxford Circus

For further information, visit the Transport for London website at www.tfl.gov.uk

Cycling facilities

The nearest Barclays cycle hire racks are in Smith Square. Cycle racks are also available at Local Government House. Please telephone the LGA on 020 7664 3131.

Central London Congestion Charging Zone

Local Government House is located within the congestion charging zone.

For further details, please call 0845 900 1234 or visit the website at www.cclondon.com

Car parks

Abingdon Street Car Park (off Great College Street)

Horseferry Road Car Park
 Horseferry Road/Arneway Street. Visit the website at www.westminster.gov.uk/parking

